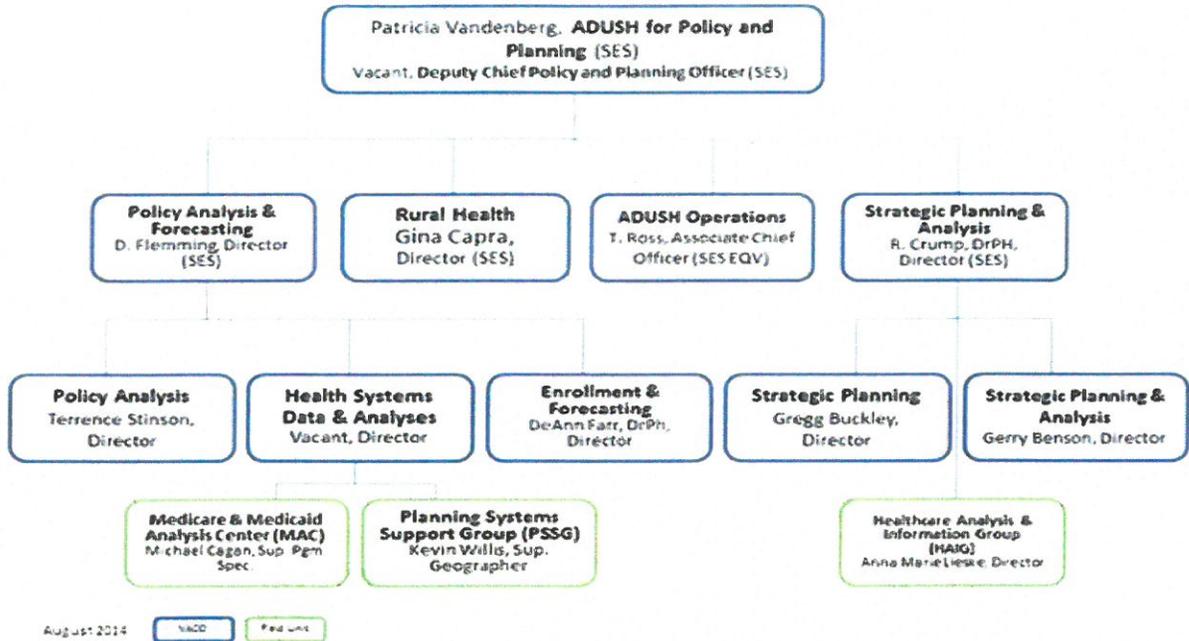


ADUSH Organizational Chart, Who We Are, What We Do



Who We Are:

VHA Policy and Planning supports the offices of the Under Secretary for Health and Principal Deputy Under Secretary for Health as an advisor on the development, implementation, and impact of Veterans Health Administration (VHA) policy, strategic planning, and knowledge and data management.

Mission Statement

Advance the Veteran health care system through mission critical planning, forecasting, information, and policy analysis.

Vision Statement

To be the recognized leader in Veteran-centered health care policy analysis and planning.

What We Do:

[The Office of Rural Health \(ORH\)](#) improves access and quality of care for enrolled rural and highly rural Veterans by developing evidence-based policies and innovative practices to support the unique needs of enrolled Veterans residing in geographically remote areas.

The Office of Strategic Planning and Analysis (OSPA) includes the Strategic Planning Service, the Strategic Analysis Service, and the Healthcare Analysis & Information Group.

Strategic Planning Service (SPS) is responsible for developing a strategic planning framework for VHA and maintaining it to effect implementation of VA and VHA strategic goals and performance measures and targets. The staff ensures that the mission, values, and goals of the organization are incorporated into planning activities to enhance implementation of the Government Performance and Results Act (GPRA); alignment with the VA Strategic Plan; and coordination with VA-DoD strategic planning. SPS develops strategic planning guidance for the field, which clarifies VHA strategic objectives, strategies and performance measures and targets for the system. Through coordinating annual updates, the staff develop VHA's performance plan, which consists of performance measures and targets assuming a given level of funding.

Strategic Analysis Service (SAS) conducts complex quantitative and/or qualitative analysis to assess planning, policy, and health care trends. SAS leverages its expertise in utilization and cost modeling, quantitative analytical techniques, and knowledge of VHA databases to conduct special studies and analysis that supports VHA strategic planning and direction. As experts on the Enrollee Health Care Projection Model (EHCPM), VHA's actuarial utilization and cost projection model, SAS staff serves as the primary interface between the EHCPM and its users.

[The Healthcare Analysis & Information Group \(HAIG\)](#) functions as a provider of information syntheses, analyses, report formatting, and dissemination of many types of information and tools in support of national policies, strategic planning, and decision-making processes. HAIG conducts program reviews and management studies that integrate strategic planning into on-going organizational improvements. HAIG develops corporate reports, proceedings, analyses, and disseminates information through the use of state-of-the art technology including survey design, customized publications, web site management, and advanced computer applications. HAIG is located in Milwaukee, Wisconsin.

Policy Analysis and Forecasting (PAF) provides decision makers with insightful, accurate data to support planning, policy, and budget decisions. This office is comprised of three offices located in VA

Central Office (Policy Analysis, Enrollment and Forecasting, and Health Systems Data and Analysis) and two field units (Planning System Support Group and Medicare and Medicaid Analysis Center).

The Office of Policy Analysis (OPA) provides analytical and consultative expertise to the Office of the ADUSH for Policy and Planning and other VHA stakeholders on policy and legislative issues. This Office is responsible for reviewing program policy and for conducting analyses to ensure consistency with the policy direction of the Secretary and Under Secretary for Health. The Office also analyzes new or amended legislation to support development of regulations, policies, and/or standards covering program, activities, or function for which the VHA has responsibility.

Enrollment and Forecasting (E&F) monitors and conducts analyses on enrollment data, eligibility reform, actuarial estimates, and various policy issues. This office facilitates the development of the VA Enrollee Health Care Projection Model and also manages and coordinates VHA policy development and initial implementation efforts on selected policy issues of national concern and provides analyses to top senior-level executives throughout VA. Enrollment and Forecasting also monitors, analyzes, and forecasts changes in VA health care and delivery, utilization, expenditures, and VA service populations.

Health Systems Data and Analysis coordinates ordering, distributing, and promoting Centers for Medicare and Medicaid Services (CMS) data within VA. Using CMS data along with other data, Health Systems Data and Analysis develops data-driven solutions to strategic and operational challenges facing VHA and Network senior management. Moreover, Health Systems Data and Analysis extends the ADUSH for Policy and Planning concept of "Turning Information Into Insight" into solutions by integrating principles of organizational behavior change, which promotes consensus, accountability and a focus on continuous improvement.

Planning Systems Support Group (PSSG), a field unit under Health Systems Data and Analysis, provides a range of databases, models and spatial analyses in support of analyses of VA policy issues and for management support. PSSG's expertise in working with large datasets and providing data used in policy analyses, strategic planning, and geographic analyses are some of the key functions of this group. The three main foci of PSSG are the VA Site Tracking database (VAST), GIS (Geographic Information Systems) analyses, and the long-term care model. PSSG is located in Gainesville, Florida.

The Medicare and Medicaid Analysis Center (MAC), a field unit under Health Systems Data and Analysis, coordinates ordering, cleaning and distributing Medicare, Medicaid and other data throughout VHA, including maintaining user agreements with CMS, overseeing compliance with HIPAA and the Privacy Act, and distribution to appropriate and qualified VA entities. In addition, MAC is involved in studies and analyses involving Medicare and Medicaid data that inform policy decisions. MAC is located in Braintree, Massachusetts.

ADUSH Operations is responsible for the administration and control of ADUSH policies and correspondence; communications; the dissemination of national data reports; budget execution; inventory of equipment and other materials; supplies; human resources; and information technology.

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